



**Dr Diane Dumashie, FRICS
FIG Vice President**

**Challenges and Opportunities in
A Fit - For Purpose Cadastre**

**The FFP Approach in Land Governance
Shaping our contribution to society**

**Session 2
Kano, Nigeria 1st - 3rd July 2019**



Session 4

**Your role as a catalyst in the
realisation of country level SDG
2030 Agenda**

“Leave no one behind”

Material drawn from ARN/ FFP Workshop Rwanda 2017



The Future We want to shape



Sustainable and holistic development:

- **People:** Responsible government of tenure
- **Partnership:** Rapid urbanisation, managing land use
- **Peace:** Human rights and equality
- **Planet:** Climate change and natural disasters
- **Prosperity:** Economic livelihoods, land and property

A Purposeful and Continuing Shift in how we operate



Overview

Two Parts:

1. Fit for Purpose Approach:
Why, What and How

2. You!

A catalyst in the
SDG, 2030 Agenda



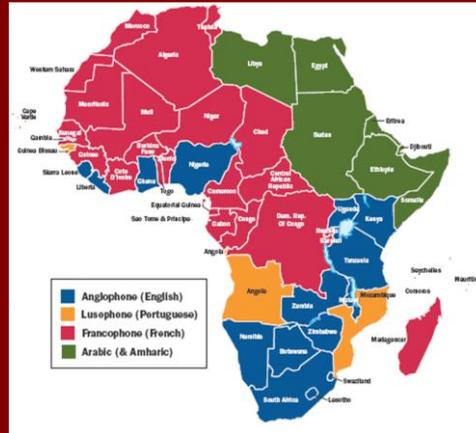
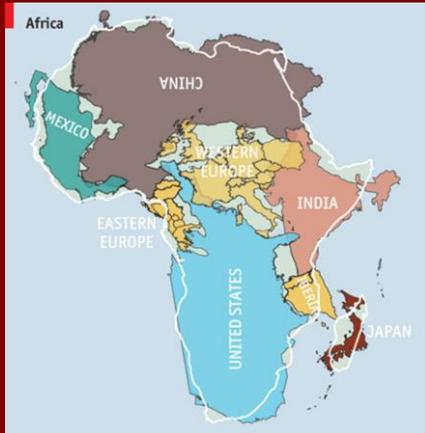
Overview

1. You - Leading Change
2. The SDG Agenda – proving the case
3. The Key messages
4. Leadership – Your role

1. Leading Change

- Where there is change, there is resistance
- **Thomas Kilman** – Five distinctive management approaches to deal with resistance/ conflict
- Your input with the option to share.....

2. Why: Proving the case Africa

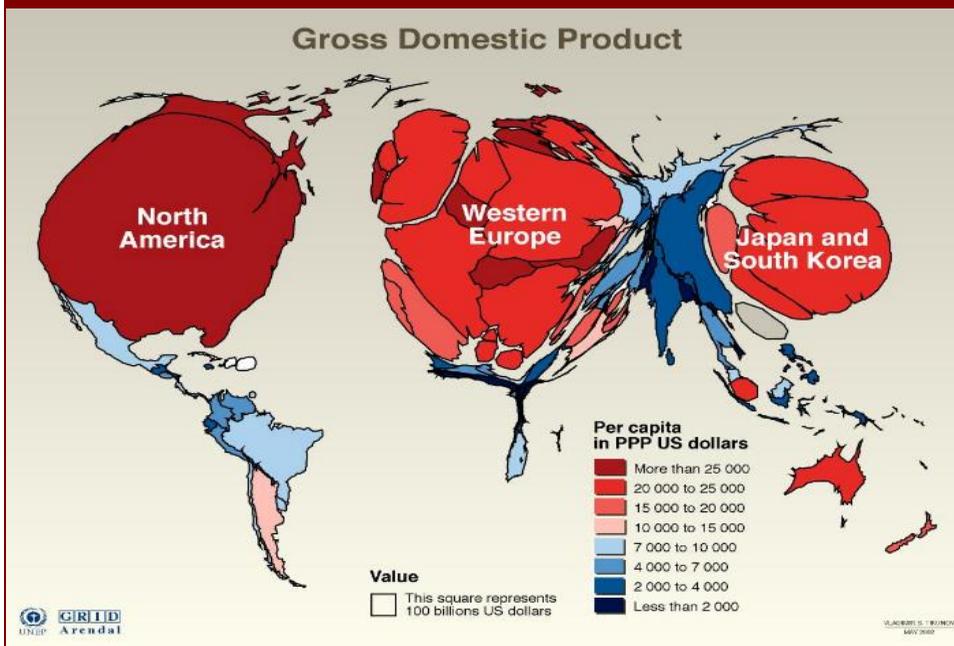


Executive Masterclass

Kano, Nigeria 2019



Equity and Poverty Eradication



The 2030 Global Agenda
17 Goals, 169 targets, and about 240 indicators



- GOAL 1 End poverty** in all its forms everywhere
- GOAL 2 Zero hunger**; achieve food security and improved nutrition and promote sustainable agriculture
- GOAL 3 Good Health and well being**: ensure healthy lives and promote well-being for all at all ages
- GOAL 4 Quality education**; ensure inclusive and equitable quality education and lifelong learning for all
- GOAL 5 Gender equality** and empower all women and girls
- GOAL 6 Clean water and sanitation**; availability and sustainable management of water and sanitation for all
- GOAL 7 Affordable and clean energy**; access to affordable, reliable, sustainable and modern energy for all
- GOAL 8 Decent work and economic growth**; sustained, inclusive economic growth, full and productive employment and decent work for all
- GOAL 9 Industry, innovation and infrastructure**; resilient infrastructure, inclusive and sustainable industrialization and innovation
- GOAL 10 Reduced inequality** within and among countries
- GOAL 11 Sustainable cities and communities**; make cities and human settlements inclusive, safe, resilient and sustainable
- GOAL 12 Responsible consumption and production**; sustainable consumption and production patterns
- GOAL 13 Climate action**; combat climate change and its impacts
- GOAL 14 Life below water**; conserved and sustainably use the oceans, seas and marine resources for sustainable development
- GOAL 15 Life on land**; protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and biodiversity loss
- GOAL 16 Peace, justice and strong institutions**; peaceful, inclusive societies for sustainable development, access to justice for all and effective, accountable and inclusive institutions at all levels
- GOAL 17 Partnerships for the goals**; strengthen the means of implementation and revitalize the global partnership for



“..... the goals and targets will be followed up and reviewed using a set of **global indicators** developed by the UN Statistical Department . These will be complemented by indicators at the regional and national levels which will be developed by Member States.”

An **annual progress report** on the Sustainable Development Goals will be prepared by the UN, based on data produced by national statistical systems and information collected at the regional level



Goal 1. End poverty in all its forms everywhere

Target 1.4. By 2030, ensure that **all men and women** in particular the poor and the vulnerable, **have equal rights to economic resources**, as well as access to basic services, **ownership and control over land and other forms of property**, inheritance, natural resources, appropriate new technology and financial services, including microfinance

Indicator 1.4.2: Proportion of total adult population **with secure tenure rights to land**, with legally recognized documentation and who perceive their rights to land as secure, by sex and by type of tenure

The World Awakes to Land...



6 SDG goals with land component:

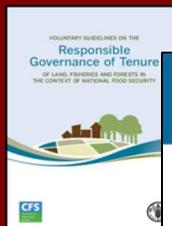
- G1: Ending Poverty (tg4)
- G2: Zero Hunger (tg3)
- G5: Gender Equality
- G11: Sustainable Cities
- G13: Climate Action
- G15: Life on land

But

- The 2030 Agenda is in the context of a global master plan.....

The Wider Global Agenda

Promoting human rights and gender equity

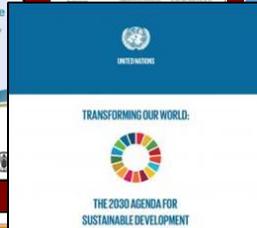
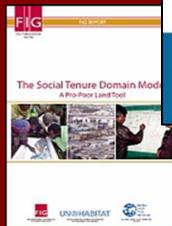


Applying responsible governance of tenure



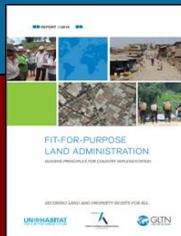
Climate change mitigation and adaptation

Applying the social tenure domain model
Recording legitimate land rights



Rapid urbanisation and slum upgrading

Building Fit-For-Purpose LA systems
- fast, affordable and upgradeable



World Urbanization Prospects





FFP Characteristics

We deliberated (2018) and considered at the outset the key characteristics needed to concentrate on the first steps

Key characteristics (messages):

1.Purpose: Security of tenure

2.Flexible: Tenure regime in your State/ Country

3.Incremental growth: Economic development & sophisticated systems

•Recalling that

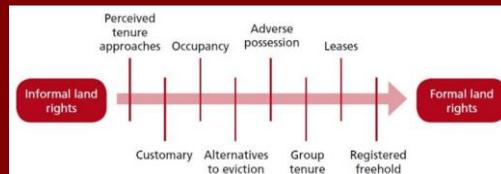
Purpose: What is Yours?



In your Country specific context

- LAS purpose usually good governance (tenure security+ value/ taxation+ planning etc)
- This needs a spatial framework (land parcel mapping) **The foundation**
- Established to best regulatory practice so FFP focus on:

Flexible:



To meet actual needs for specific functions and locations,

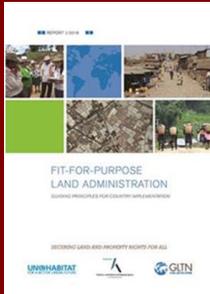
- What is the Tenure regime in your country?
- Assess the demands for:
 - accuracy,
 - interoperable spatial information
 - recording range of tenure types
- 'Have in mind' this will shape the legal and institutional framework to accommodate societal needs

Incremental



- FFP does not limit the ambitions for the ultimate solution, it is
- Designed to initially meet the fundamental needs of society today;
- But ability to be incrementally improved over time
- Have in mind: the Time and Quality and Cost triangle,
 - achieving only 2 at any given point!

Fit For Purpose - Focus



In this rapidly changing world

- **Reality** check (cost, time and capacity)
- **Recognition** of pluralisms in tenure systems
- **Realigning** and guiding our direction
 - FFP guide is an accelerator and enabler; but
 - **Needs YOU/ Land professionals** as a key audience (+ Strategic p'ships with others)
 - In context of public, private and civic sector
- **People led process:**
 - country context
 - Global to Local

Benefits – We heard

Key: It is an incremental upgrading approach

Delivers to a wide range of stakeholders much earlier than conventional approaches:

- Citizens/ Communities
- Business
- Politicians/ decision makers/ Donors
- Land institutions

□...And, you...

And....

A range of opportunities for **Land professionals:**

- Countrywide Land administration solution generates a larger customer base
- Need for incremental upgrade quality of the evidence of land rights
- Locally trained land officers requires capacity building, training and support services from LP's
- Role to undertake managerial, building and running the system and underlying land information infrastructure

The above results in increased revenue generation and improves professional status

Transforming our World:

The 2030 Agenda for Sustainable Development
17 Goals, 169 targets, and about 230 indicators



4. You a Catalytic force for change

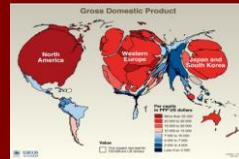
- Leave no one behind, faced with this magnitude of this challenge, and to Mind the Gap: Requires...

a Purposeful and Continuing Shift

in how our profession operates

In particular,

to the spatial framework (the foundation of all three FFP components)



What is the End Game?



Leaving no one behind...

- Visualise and articulate
- Plan and implement
- Consider best way to manage uncertainty (and resistance to change)

Ultimately

- What does success look like?
- what are your criteria?

Challenges of Leadership



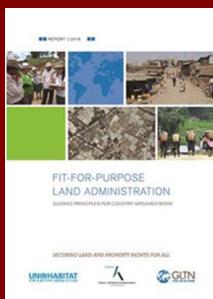
- Challenges of leading change and innovation: both internal AND external!
- Thomas Kilman- appreciate appropriate style to manage resistance to change

Low/ high, keep satisfied	High/ high key players
Low/ low Minimal effort	High/ low Keep informed

Understanding and mapping change

- **SWOT:** Strengths, Weakness, Opportunities and Threats
- **PESTEL** Analysis (political, economic, social, Technology, Legal)
- **Stakeholder mapping** (Power high/ low V interest high/ low)
- **Scenario Planning:** Your Critical question

Engage and Deliver global partnerships and networks



Importantly, the land agenda is seeing

- A significant **change in attitudes** toward land with the rise of human rights law and the proposals in the SDG's

Forms of engagement & collaboration

- Develop global partnerships and networks
- Knowledge & understanding of the global Roll-out of FFP, and
- Educate key stakeholders (Politicians/ Lawyers)
- Examples in FAO, GGIM, FFP & NUA.....

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- **GGIM:** platform for effective strategies on how to build and strengthen national capacity on geospatial information, and
- Includes an expert group on land administration and management

UN Habitat (2016) **New Urban Agenda** integrated with SDG's

- Implementation: Government addressing the SDG- i.e. leadership, governance and political will
- People led process: Local finance, local partners, local people
- Global to Local....



Responsible Masterclass

Kano, Nigeria 2019



Ask your self....

What:



- Is your personal engagement?
- Are your personal and professional hopes and expectations?
- Is it to be globally engaged?

Consider

- Forms of collaboration and engagement



Upcoming:

- GLTN On line Curricular: Beta Version
- ***"A Knowledge Base to Support an E-learning Curriculum on Responsible Land Administration (coming soon)"***
- **Pilot FFP – TOR for Selection/ NLP review**

Responsible Masterclass

Kano, Nigeria 2019



The Next Decade: Act on the Trends

The SDGs may be the crowning global achievement of 2015; but land professionals deal in local realities.

- Are we Educators ... to deliver a better world?

The Changing skills profile:

- New business opportunities, alongside new developments in technology and cross cultural working
- Reshaping skills profile that organisations are looking for, AND, the needs of 4 generations!
- A need for a shift in existing perspectives

Our Land Profession.....

Our professional contribution is impacted by the influence of global trends, transforming us:

- Internally: adaptation in our place of work,
&
- Externally: our professional outreach

- This shift requires a
Purposeful and Continuing Shift
in how our profession operates
In particular, to Land administration

The Future We want to shape



Sustainable and holistic development:

- People:
- Partnership
- Peace
- Planet
- Prosperity

Leave no one behind

... Masterclass

Kano, Nigeria 2019



FFP approach mapping land rights in Kenya



<https://www.youtube.com/watch?v=GSEjltavTo>

Closing thanks



- Huge Thank You to **SURCON**
- Thank You for Your time
-and,

Thank You for Sharing Your Thoughts

- www.fig.net
- VP FIG: Dr D Dumashie
- ddd@dumashie.co.uk

